

the offender/detainee?

Also from an infection control / spread perspective the prison is also an extremely high risk area of rapid cross infection with [redacted] plus prisoners and [redacted] staff living and working in very close proximity. Should Covid-19 arrive on Jersey, the prison will contain prisoners who may be positive and ill, and contagious, until they are acute and need to be transferred to the hospital. These staff - both nursing and officers staffing the unit containing Covid -19 ill prisoners, would need comparable PPE to nursing staff in HCS?

Could I have some assurance that the risk SoJPS staff may be exposed too is treated and understood in the same light as other JHA services and HCS. The issue of PPE should surely be based on risk of exposure? I raised this point at the last SCG - SoJPS officers will have a similar risk exposure to colleagues in SoJP and JCIS, and our HC team to HCS nurses.

I appreciate fully the need to control issue of PPE. My point is from the TCG action log I have now had sight of, and specifically point 35, SoJPS appears to have been omitted from consideration of appropriate PPE?

Best wishes

Nick

Nick Cameron | Governor and Head of SoJ Prison Service  
Department for Justice and Home Affairs  
La Rue Baal, St Brelade, Jersey, JE3 8HQ.  
Tel: 01534 441801 Mobile: 07797 962900 email: n.cameron@gov.je<mailto:n.cameron@gov.je>

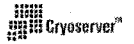
[cid:image001.png@01D5ED81.9D5539B0]

[New Coporate logo 2019.01]

----- End Of Message -----

Message # 43

**Message Key:** 000315141DDCFB69C7DE9ED973D6FCDA84BC310



**From:** Nick Cameron <N.Cameron@gov.je>

**To:** Julian Blazeby <J.Blazeby@gov.je>

**Cc:** Nick Cameron <N.Cameron@gov.je>, Len Norman <L.Norman@gov.je>, [REDACTED]

**Addressed To:** [REDACTED] j.blazeby@gov.je, l.norman@gov.je

**Subject:** [REDACTED] SoJPS during C19 crisis

**Date:** Monday, April 20, 2020 09:07 UTC

**Attachments:** image001.png (31.8 KB), RE: PRISON - ADVICE REQUIRED.eml (121.2 KB), SoJPS face masks.eml (40.1 KB), JRF.20200409.Covid-19.SCG.Actions.eml (212.1 KB), RE: HCS Covid 19.eml (149.7 KB), FW: HMP.eml (67.7 KB), RE: Appointments.eml (89.1 KB)

Dear Julian

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] 17 April

"Being prepared for increased infection, and having the resources available to treat and save the lives of as many Islanders as possible underpins all of our decision making. We will not be putting money before people." [https://www.gov.je/News/2020/Pages/Statement\[REDACTED\]17April.aspx](https://www.gov.je/News/2020/Pages/Statement[REDACTED]17April.aspx)

I have taken the decision to copy into this note - to the Home Affairs Minister given the staffing issues may be raised by the union, and to ensure our alignment to the Chief Ministers political leadership, [REDACTED] to advise on H&S aspects, and [REDACTED] who has statutory responsibility for the welfare of prisoners. [REDACTED] to support you during this difficult time and perhaps guide on decision making. Finally, I have copied in the Prison Governors Association, my professional body.

[REDACTED]

[REDACTED]

Best wishes

Nick

Nick Cameron BSc (Hons). MBA. | Governor and Head of SoJ Prison Service  
Department for Justice and Home Affairs  
La Rue Baal, St Brelade, Jersey, JE3 8HQ.  
Tel: 01534 441801 Mobile: 07797 962900 email: n.cameron@gov.je<mailto:n.cameron@gov.je>

[cid:image002.png@01D5ED80.D2FD4C70]

----- End Of Message -----

Message # 44

Message Key: 00031514A5145288779EA6600C1186A8F71EDE90



From: Nick Cameron <N.Cameron@gov.je>  
To: [REDACTED] Julian Blazeby <J.Blazeby@gov.je>, [REDACTED]  
Cc: [REDACTED] Nick Cameron <N.Cameron@gov.je>  
Addressed To: [REDACTED] j.blazeby@gov.je  
Subject: RE: Briefing for Minister  
Date: Tuesday, April 07, 2020 13:43 UTC  
Attachments: image001.png (21.3 KB), image002.png (31.8 KB)

Hi [REDACTED]  
Updated slightly below plus call today with [REDACTED] at that you were on. Otherwise no major changes.  
Best wishes  
Nick  
Overall Summary and State as at Mon 6 April - Amber now and forecast for next week - Amber

- \* Closed all visits- installed [REDACTED] more video visits and now free for prisoners during the C19 pandemic. Exploring another video visit for O65s and ULHC prisoners on [REDACTED] wing and a tablet version for other less mobile prisoners to reduce infection risk/ enhance their protective measures. Reduce movements as much as we can for our most at risk prisoners.
- \* IPMB fully informed of all we are doing and supportive.
- \* Curtailed aspects of the regime - due to staff absence and C19 prevention strategy e.g. upstairs gym rooms closed.
- \* [REDACTED] staff impact- an improved situation compared to a week ago (XX)
- \* Many staff anxious about risks to them and family. Assuring, Gov & HC Manager/staff drop in/ Q&A sessions Mon, Wed and Fri. JPSA fully engaged. Working with HR on all options to support our staff. PPE an issue. Meeting JPSA (union) weekly.
- \* Changed movements and searching procedures to reduce infection risk and where possible create social distancing. Not always feasible in a prison setting.
- \* Prisoners have largely accepted the adjustments and mostly complying with social distancing. They appreciate all the measures we are taking to keep them safe.
- \* Prison continues operationally stable at present
- \* So far our PROTECT (most vulnerable staff and prisoners) and PREVENT strategy is working. No known infections in the prison to date.
- \* Poised to move to next phase of DELAY should C19 become present in the prison as it inevitably will despite our best attempts to Protect and Prevent.

Prisoners

- \* [REDACTED] prisoners move moved to [REDACTED] wing [REDACTED] last weekend to [REDACTED] and on Wed [REDACTED] to [REDACTED]). [REDACTED] prisoners isolated on other wings but cant move due to disability cell requirements. To protect prisoners over 65 and / or with ULH conditions.
- \* [REDACTED] prisoner C19 tested last week. Negative result back this week
- \* No prisoners suspected of having C19 so far

Visitors

- \* All visits now cancelled. [REDACTED] new video visits installed - [REDACTED] now in total. Prisoners given free access to mitigate impact of closing visits and allowing families to maintain contact. Plus all cells have a telephone
- \* All volunteers and unnecessary visitors stopped.

IPMB

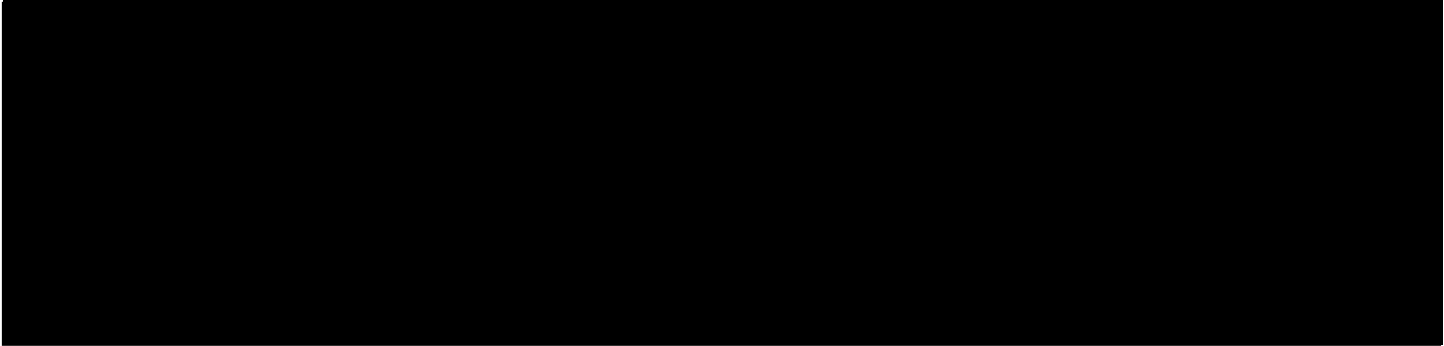
- \* [REDACTED] IPMB being given regular updates by governor - updated again this morning (doing twice per week)
- \* IPMB are still looking at prisoner welfare but have amended procedure to see any prisoner via video link or telephone
- \* IPMB are supporting the work to manufacture cloth face masks for prisoners and staff mobilising their network of friends and family

Courts

- \* ALL now being done via video court. Thank goodness I took the decision to instal [REDACTED] video courts last year!
- \* With Mag Court closed we hope remands will fall. Provision of EM may help this. Number of remands fallen. To take forward use of EM for bail with [REDACTED] And [REDACTED]
- \* We need to guard against sending C19 breaches/ lock down breaches when activated, to the prison. It may increase our population when we are trying to manage it down and an entry route if for C19

\* The prison population is [REDACTED] plus [REDACTED] CERs. [REDACTED] CER successfully completed this week. The highest it has been for several years. The result of longer sentences and convictions of several together e.g. drugs gangs.

#### Early release



#### Staffing impact

- \* [REDACTED] - Staff off today out of [REDACTED] total staff. Expect this to reduce over the next week as those self-isolating from leave or C19 symptoms return. Could be offset by others who need to self-isolate
- \* [REDACTED] staff now self-isolated (No positive C19 staff so far as we know, although some seem to have C19 symptoms. If tested have come back negative)
- \* [REDACTED] staff off Island now returned and self-isolating - back to work in next 3-5 days.
- \* [REDACTED] officer stranded in [REDACTED] Returning by the weekend - if possible. Officer got back safely via [REDACTED] and now isolating - in figs above
- \* [REDACTED] others who are off for sick for existing issues or long term illness
- \* [REDACTED] pregnancy/maternity off work
- \* [REDACTED] Unit Manager off with ULH Conditions (risk assessing to bring back to work). Now back at work
- \* [REDACTED] off due to over 65

#### Regime impact

- \* Education and library disrupted. Gym closed but main hall and astro still in use
- \* Horticulture and workshops open with reduced numbers
- \* This will alter rapidly if we have high numbers of staff off. We expect if we move from [REDACTED] to [REDACTED] absent we will have to split regimes to am and pm rotation to ration access to regime.
- \* Mon 6 April commenced regime to reduced numbers on association and exercise, and moving to [REDACTED] out am at work , education. [REDACTED] association and exercise, then rotating in the afternoon - to improve control over 2m distancing as not all prisoners complying all the time.

#### Areas of note:

- \* We would like to move to this as the next stage of our prevent / delay plans but cannot do this due to the shortage of PPE, to ensure we don't swamp JGH ICU at a critical time in "the curve" . We remain in our PREVENT AND PROTECT strategy. So far no positive C19.
- \* Ready to move to PROTECT AND DELAY spread.
- \* Prison setting up manufacture of cloth face masks for all prisoners and staff to slow spread and create as much of a barrier as we can being unable to create 2m at all times in a prison setting
- \* Prisoners preparing beds x 50 for hospital
- \* Also going to manufacture surgical gowns for the hospital if we can as all PPE is in short supply.
- \* The consequence of this may be that the C19 peak of the curve in the prison corresponds with the community peak leading to swamping of ICU. We wish to do all in our means to prevent this.



\* At all times we need to tread the balance of managing the C19 risk, how we may impact or not on the wider islands ability to manage C19 peak, AND maintaining operational stability in the prison. So far we are doing this

Nick Cameron BSc (Hons). MBA. | Governor and Head of SoJ Prison Service  
Department for Justice and Home Affairs  
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Tel: 01534 441801 Mobile: 07797 962900 email: n.cameron@gov.je<mailto:n.cameron@gov.je>

[cid:image002.png@01D5ED80.D2FD4C70]

From: [REDACTED]  
Sent: 07 April 2020 13:52  
To: Nick Cameron <N.Cameron@gov.je>; Julian Blazeby <J.Blazeby@gov.je>; [REDACTED]

Subject: RE: Briefing for Minister

Hi Nick

The Minister has another questions without notice session in the States Assembly on Thursday. I'd be very grateful if you could let me know if there are any updates to the briefing you have previously sent me by the end of tomorrow so that I can share it with Len.

Thank you and kind regards  
[REDACTED]

From: Nick Cameron  
Sent: 01 April 2020 17:36  
To: [REDACTED] Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [REDACTED]  
[REDACTED]  
Cc: [REDACTED] Nick Cameron  
Harrison <[REDACTED]>  
<N.Cameron@gov.je<mailto:N.Cameron@gov.je>>  
Subject: RE: Briefing for Minister

Hi [REDACTED]  
No worries you can buy me a beer when all this is over :) . Updated below in yellow.  
Best wishes  
Nick  
Overall Summary and State - Amber

- \* Closed all visits- installed [REDACTED] more video visits and now free for prisoners during the C19 pandemic.
- \* IPMB fully informed of all we are doing and supportive.
- \* Curtailed aspects of the regime - due to staff absence and C19 prevention strategy e.g. upstairs gym rooms closed.
- \* [REDACTED] off with some expected to return by Monday
- \* Many staff anxious about risks to them and family. Assuring, Gov & HC Manager/staff drop in/ Q&A sessions Mon, Wed and Fri. JPSA fully engaged. Working with HR on all options to support our staff. PPE an issue.
- \* Changed movements and searching procedures to reduce infection risk and where possible create social distancing. Not always feasible in a prison setting.
- \* Prisoners have largely accepted the adjustments and mostly complying with social distancing. They appreciate all the measures we are taking to keep them safe.
- \* Prison continues operationally stable at present
- \* So far our PROTECT (most vulnerable staff and prisoners) and PREVENT strategy is working. No known infections in the prison to date.
- \* Poised to move to next phase of DELAY should C19 become present in the prison as it inevitably will despite our best attempts to Protect and Prevent.

Prisoners

- \* [REDACTED] prisoners move moved to [REDACTED] wing [REDACTED] last weekend to [REDACTED] and on Wed [REDACTED] to [REDACTED]. [REDACTED] prisoners isolated on other wings but cant move due to disability cell requirements. To protect prisoners over 65 and / or with ULH conditions.
- \* [REDACTED] prisoner C19 tested last week. Negative result back this week
- \* No prisoners suspected of having C19 so far

Visitors

- \* All visits now cancelled [REDACTED] new video visits installed [REDACTED] now in total. Prisoners given free access to mitigate impact of closing visits and allowing families to maintain contact. Plus all cells have a telephone

- \* All volunteers and unnecessary visitors stopped.

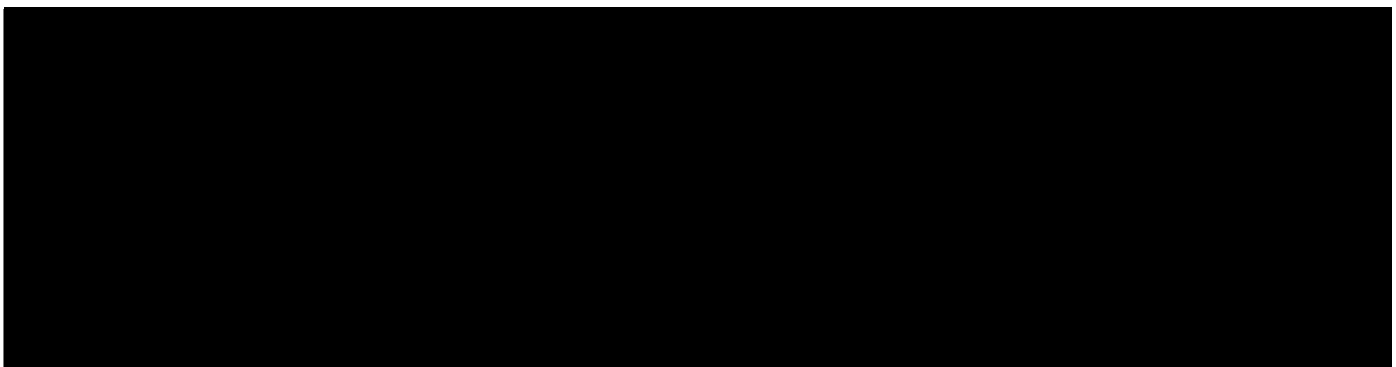
#### IPMB

- \* [REDACTED] IPMB being given regular updates by governor - updated again this morning (doing twice per week)
- \* IPMB are still looking at prisoner welfare but have amended procedure to see any prisoner via video link or telephone
- \* IPMB are supporting the work to manufacture cloth face masks for prisoners and staff mobilising their network of friends and family

#### Courts

- \* ALL now being done via video court. Thank goodness I took the decision to install [REDACTED] video courts last year!
- \* With Mag Court closed we hope remands will fall. Provision of EM may help this. Number of remands fallen. To take forward use of EM for bail with [REDACTED] And [REDACTED]
- \* We need to guard against sending C19 breaches/ lock down breaches when activated, to the prison. It may increase our population when we are trying to manage it down and an entry route if for C19
- \* The prison population is [REDACTED] plus [REDACTED] CERs. [REDACTED] CER successfully completed this week. The highest it has been for several years. The result of longer sentences and convictions of several together [REDACTED]

#### Early release



#### Staffing impact

- \* [REDACTED] Staff off today out of [REDACTED] total staff. Expect this to reduce over the next week as those self-isolating from leave or C19 symptoms return. Could be offset by others who need to self-isolate
- \* [REDACTED] staff now self-isolated (No positive C19 staff so far as we know, although some seem to have C19 symptoms. If tested have come back negative)
- \* [REDACTED] staff off Island now returned and self-isolating -back to work in next 3-5 days.
- \* [REDACTED] officer stranded in [REDACTED] Returning by the weekend - if possible. Officer got back safely via [REDACTED] and now isolating - in figs above
- \* [REDACTED] others who are off for sick for existing issues or long term illness
- \* [REDACTED] pregnancy/maternity off work
- \* [REDACTED] Unit Manager off with ULH Conditions (risk assessing to bring back to work). Now back at work
- \* [REDACTED] off due to over 65

#### Regime impact

- \* Education and library disrupted. Gym closed but main hall and astro still in use
- \* Horticulture and workshops open with reduced numbers
- \* This will alter rapidly if we have high numbers of staff off. We expect if we move from [REDACTED] to [REDACTED] absent we will have to split regimes to am and pm rotation to ration access to regime.
- \* Next week moving regime to reduced numbers on association and exercise, and moving to [REDACTED] out am at work , education. [REDACTED] association and exercise, then rotating in the afternoon - to improve control over 2m distancing as not all prisoners complying all the time.

#### Areas of Concern

- \* We would like to move to this as the next stage of our prevent / delay plans but cannot do this due to the shortage of PPE, to ensure we don't swamp JGH ICU at a critical time in "the curve" . We remain in our PREVENT AND PROTECT strategy. So far no positive C19.
- \* Ready to move to PROTECT AND DELAY spread.
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- \* Also going to manufacture surgical gowns for the hospital if we can as all PPE is in short supply.
- \* The consequence of this may be that the C19 peak of the curve in the prison corresponds with the community peak leading to swamping of ICU. We wish to do all in our means to prevent this.

[REDACTED]

\* At all times we need to tread the balance of managing the C19 risk, how we may impact or not on the wider islands ability to manage C19 peak, AND maintaining operational stability in the prison. So far we are doing this

From: [REDACTED]  
Sent: 01 April 2020 16:35  
To: Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>; Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [REDACTED]

[REDACTED]

Subject: RE: Briefing for Minister

Hi Nick

The Minister has another questions without notice in the States tomorrow.

Please could you let me know if the below information still stands or if there are any updates?

In particular, what current staff complement is and how many officers are being affected by COVID-19 directly or indirectly.

Apologies for the late notice but we have only just found out.

If possible, I'd be very grateful if you could get back to me by 9am tomorrow morning.

Kind regards  
[REDACTED]

From: Nick Cameron  
Sent: 26 March 2020 10:00  
To: [REDACTED] Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [REDACTED]  
Briden [REDACTED]  
Cc: [REDACTED]; Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>; [REDACTED]

Subject: FW: Briefing for Minister

Hi [REDACTED]  
Briefing for Len for EC mtg on Friday.  
Best wishes  
Nick

From: [REDACTED]  
Sent: 25 March 2020 10:37  
To: [REDACTED] Nick  
Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>; [REDACTED]  
Cc: Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [REDACTED]  
Subject: Briefing for Minister  
Importance: High

Hi [REDACTED] Nick, [REDACTED] and [REDACTED]

The Minister has 30 minutes of questions without notice at an extraordinary meeting of the States on Friday morning.

[REDACTED] would like a short briefing on how each of your services are coping with the COVID-19 outbreak and how your business continuity plans are working.



If it could look something like the short briefing note attached that would be very helpful. If you could get something to me by Thursday morning, I would be grateful.

If there is anything else that you think it would be helpful for the Minister to know then please feel free to include it.

Kind regards



Government of Jersey  
Ministerial Offices | Ministerial Support Unit | Office of the Chief Executive  
19-21 Broad Street | St Helier | Jersey | JE2 3RR

[[http://statesofjersey.newsweaver.com/files/2/75101/168349/404471/1dc1fb08b18781316cdb3e67/goj%20logo%20red%20english\\_2.png](http://statesofjersey.newsweaver.com/files/2/75101/168349/404471/1dc1fb08b18781316cdb3e67/goj%20logo%20red%20english_2.png)]  
[cid:image002.png@01D5E0F7.564D7B40] <<https://www.gov.je/caring/jerseyschildrenfirst/pages/puttingchildrenfirst.aspx>>

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Message # 45

Message Key: 0003151428EF24828D6E3B7EC7251A44E85DE34E



From: Nick Cameron <N.Cameron@gov.je>  
To: Julian Blazeby <J.Blazeby@gov.je>  
Cc: Nick Cameron <N.Cameron@gov.je>  
Addressed To: j.blazeby@gov.je  
Subject: RE: Briefing for Minister  
Date: Wednesday, April 01, 2020 16:36 UTC  
Attachments: image001.png (21.3 KB)

Hi [redacted]  
[redacted] Updated below in yellow.

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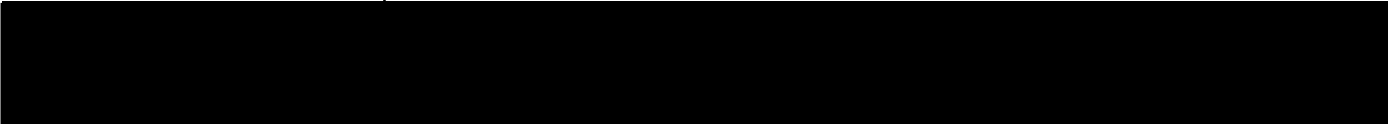
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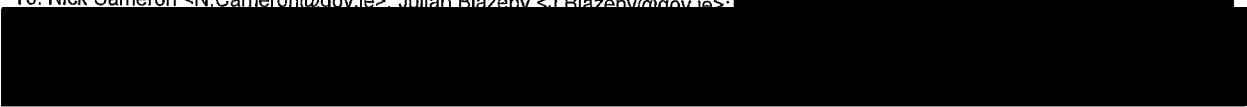


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From: [redacted]

Sent: 01 April 2020 16:35

To: Nick Cameron <N.Cameron@gov.ie>; Julian Blazeby <J.Blazeby@gov.ie>



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From: Nick Cameron  
Sent: 26 March 2020 10:00  
To: [REDACTED] Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [REDACTED]

[REDACTED] >>; Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>

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From: [REDACTED]  
Sent: 25 March 2020 10:37  
To: Mark Cookham <[REDACTED]>; [REDACTED] <[REDACTED]>; Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>; [REDACTED] <[REDACTED]>; [REDACTED] <[REDACTED]>  
Cc: Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [REDACTED]  
Subject: Briefing for Minister  
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[[http://statesofjersey.newsweaver.com/files/2/75101/168349/404471/1dc1fb08b18781316cdb3e67/goj%20logo%20red%20english\\_2.png](http://statesofjersey.newsweaver.com/files/2/75101/168349/404471/1dc1fb08b18781316cdb3e67/goj%20logo%20red%20english_2.png)]  
[cid:image002.png@01D5E0F7.564D7B40] <<https://www.gov.je/caring/jerseyschildrenfirst/pages/puttingchildrenfirst.aspx>>

----- End Of Message -----

Message # 46

Message Key: 000314B8B9D4E03C214C6D61F058B4D1283E6C1F



From: Nick Cameron <N.Cameron@gov.je>  
To: Julian Blazeby <J.Blazeby@gov.je>

Cc: Nick Cameron <N.Cameron@gov.je>

Addressed To:

Subject: FW: Briefing for Minister

Date: Thursday, March 26, 2020 09:59 UTC

Attachments: image001.png (21.3 KB)

Hi  
Briefing for Len for EC mtg on Friday.  
Best wishes  
Nick

Overall Summary and State - Amber

- \* Closed all visits- installed more video visits and now free for prisoners during the C19 pandemic.
- \* IPMB fully informed of all we are doing and supportive.
- \* Curtailed aspects of the regime - due to staff absence and C19 prevention strategy e.g. upstairs gym rooms closed.
- \* staff off this week. Many staff anxious about risks to them and family. Assuring Gov & HC Manager/staff drop in/ Q&A sessions Mon, Wed and Fri. JPSA fully engaged. Working with HR on all options to support our staff. PPE an issue.
- \* Changed movements and searching procedures to reduce infection risk and where possible create social distancing. Not always feasible in a prison setting.
- \* Prisoners have largely accepted the adjustments and mostly complying with social distancing. They appreciate all the measures we are taking to keep them safe.
- \* Prison operationally stable at present
- \* So far our PROTECT (most vulnerable staff and prisoners) and PREVENT strategy is working. No known infections in the prison to date.
- \* Poised to move to next phase of DELAY should C19 become present in the prison as it inevitably will despite our best attempts to Protect and Prevent.

Prisoners

- \* prisoners moved to wing last weekend to and on Wed to. prisoners isolated on other wings but cant move due to disability cell requirements. To protect prisoners over 65 and / or with ULH conditions.
- \* prisoner C19 tested last week. Negative result back this week
- \* other prisoners isolated but not thought to be C19

Visitors

- \* All visits now cancelled. new video visits installed - how in total. Prisoners given free access to mitigate impact of closing visits and allowing families to maintain contact. Plus all cells have a telephone
- \* All volunteers and unnecessary visitors stopped.

IPMB

- \* IPMB being given regular updates by governor

- \* IPMB are still looking at prisoner welfare but have amended procedure to see any prisoner via video link or telephone

#### Courts

- \* Now virtually all being done via video court. Thank goodness I took the decision to install 3 video courts last year!
- \* With Mag Court closed we hope remands will fall. Provision of EM may help this.
- \* We need to guard against sending C19 breaches/ lock down breaches when activated, to the prison. It may increase our population when we are trying to manage it down and an entry route if for C19
- \* The prison population is [redacted] plus [redacted] CERs. The highest it has been for several years. The result of longer sentences and convictions of several together e.g. drugs gangs.

#### Early release

#### Staffing impact

- \* [redacted] - Staff off today out of [redacted] total staff. Expect this to reduce over the next week as those self-isolating from leave or C19 symptoms return. Could be offset by others who need to self-isolate
- \* [redacted] staff now self-isolated
- \* [redacted] staff off Island now returned and self-isolating - back to work in next 3-5 days.
- \* [redacted] officer stranded in [redacted] Returning by the weekend - if possible
- \* [redacted] others who are off for sick for existing issues or long term illness
- \* [redacted] pregnancy/maternity off work
- \* [redacted] Unit Manager off with ULH Conditions (risk assessing to bring back to work)
- \* [redacted] off due to over 65

#### Regime impact

- \* Education and library disrupted. Gym closed but main hall and astro still in use
- \* Horticulture and workshops open with reduced numbers
- \* This will alter rapidly if we have high numbers of staff off. We expect if we move from [redacted] to [redacted] absent we will have to split regimes to am and pm rotation to ration access to regime.

#### Areas of Concern

- \* We would like to move to this as the next stage of our prevent / delay plans but cannot do this due to the shortage of PPE, to ensure we don't swamp JGH ICU at a critical time in "the curve"
- \* The consequence of this may be that the C19 peak of the curve in the prison corresponds with the community peak leading to swamping of ICU. We wish to do all in our means to prevent this.

- \* At all times we need to tread the balance of managing the C19 risk, how we may impact or not on the wider islands ability to manage C19 peak, AND maintaining operational stability in the prison. So far we are doing this

From: [REDACTED]  
Sent: 25 March 2020 10:37  
To: [REDACTED]; Nick  
Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>>  
Cc: Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>> [REDACTED]  
Subject: Briefing for Minister  
Importance: High

Hi [REDACTED], Nick, [REDACTED] and [REDACTED]

The Minister has 30 minutes of questions without notice at an extraordinary meeting of the States on Friday morning.

He would like a short briefing on how each of your services are coping with the COVID-19 outbreak and how your business continuity plans are working.

If it could look something like the short briefing note attached that would be very helpful. If you could get something to me by Thursday morning, I would be grateful.

If there is anything else that you think it would be helpful for the Minister to know then please feel free to include it.

Kind regards

[REDACTED]

Direct +44 (0)1534 445452

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[cid:image002.png@01D5E0F7.564D7B40] <<https://www.gov.je/caring/jerseyschildrenfirst/pages/puttingchildrenfirst.aspx>>

----- End Of Message -----



# Summary

PDF export issued by Basic user override\_450372-2 [REDACTED]

Export to PDF done after issuing a new search

Export Started at : 16 Jul 2020 10:38

Search parameters (email) are:

Search Type: Standard

Keywords: PPE

From: Nick Cameron

To: Julian Blazeby

Start Date : 16 Jan 2020 00:00:00 UTC

End Date : 16 Jul 2020 23:59:59 UTC

Search Result Count : 46

Items to export: all (46)

Export completed at : 16 Jul 2020 10:39

Export Count : 46

Time Taken: 10 Sec

Search query : (((viewer\_b\_email\_fullname:&quot;julian blazeby&quot; ) ) AND ((contributor\_b\_email\_fullname:&quot;nick cameron&quot; ) ) AND (( keywords:ppe OR title:ppe ))) AND (contributor\_b\_email\_address:n.cameron@gov.je OR viewer\_p\_email\_address:n.cameron@gov.je)



Message # 2

**Message Key:** 000314B88DFB244B0653EE17F951AAA557D1327F  
**From:** Julian Blazeby <J.Blazeby@gov.je>  
**To:** Nick Cameron <N.Cameron@gov.je>  
**Subject:** RE: RE: SCG Actions from 28/03/2020  
**Date:** Sunday, March 29, 2020 14:51 UTC  
**Attachments:** image001.png (18.4 KB)



Nick,  
Tried calling, can you call me please, I will keep trying.

Thank you.

JB

Julian Blazeby - Director General  
Justice and Home Affairs  
Government of Jersey  
19-21 Broad Street | St Helier | Jersey | JE2 3RR  
Tel: 01534 440437  
Mob:07797 749236  
Email: j.blazeby@gov.je

[cid:image003.png@01D4BEF9.B2A8D450]

From: Nick Cameron  
Sent: 29 March 2020 15:37  
To: [REDACTED] Julian Blazeby <J.Blazeby@gov.je>; [REDACTED] Nick Cameron <N.Cameron@gov.je>  
Subject: Fwd: RE: SCG Actions from 28/03/2020

Julian-[REDACTED] has found an option to get hold of 20,000 plus masks.  
They would go into the overall PPE pool HCS are managing. Its beyond my approval limit. And given all the other corro on PPE yesterday and today you will want to decide.

Please let us know asap.  
Best wishes  
Nick

----- Original Message -----

From: [REDACTED]  
Date: Sun, 29 Mar 2020, 15:10  
To: Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>, [REDACTED]  
[REDACTED]  
Subject: RE: SCG Actions from 28/03/2020  
Hi Nick,

[REDACTED] had a conversation with [REDACTED] and he said he could source 20,000 surgical face masks at 0.45 per unit, total 9,000 + delivery to Jersey of approximately 500, he can also get 10,000 of the N95 masks (provide a seal around the nose and mouth and prevent finer particles) at a cost of 4.50 per unit, total 45,000 + delivery to Jersey at approximately 500. To secure the order he requires a decision by Close of play today as the Americans are buying up everything, let me know if you want to proceed, cheers

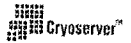
Kind regards

[REDACTED]  
From: Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>

-----End Of Message-----

Message # 1

**Message Key:** 000314B8B25412981F0441FB034679E41CBBFC40  
**From:** Julian Blazeby <J.Blazeby@gov.je>  
**To:** Nick Cameron <N.Cameron@gov.je>  
**Subject:** RE: PRISON - ADVICE REQUIRED  
**Date:** Sunday, March 29, 2020 12:03 UTC  
**Attachments:** image002.png (18.4 KB), image003.png (31.8 KB)



Nick,

I have read the email thread and understand your concerns, however we have to manage this carefully and sensibly to ensure the provision of PPE access to advice and prioritisation of decisions is made appropriately. [REDACTED] and his team are doing an excellent job and are under immense pressure, as any MOH is currently due to the virus. If you have further concerns please let me know.

We discussed yesterday at the SCG the need for coordination of PPE requests, the cell HCS have set up to manage requests and we must follow that procedure. The TCG will coordinate all requests and work with the HCS cell.

The reference to cloth PPE is a way of accessing more PPE and these will be made by firms, not by your staff.

I would ask please you keep your staff in an informed place re the MOH advice, as all your staff do not need PPE and don't need to use it all the time. Other services are having similar conversations with their staff and we need to be measured in our approach. We are doing everything we can to secure more PPE.

You will no doubt continue to manage the prison as we discussed on a call yesterday to mitigate the risks and early prevention measures will assist that in increasing the distancing, longer hours in cells etc, again as we discussed.

Regards

JB

Julian Blazeby - Director General  
Justice and Home Affairs  
Government of Jersey  
19-21 Broad Street | St Helier | Jersey | JE2 3RR  
Tel: 01534 440437  
Mob: 07797 749236  
Email: j.blazeby@gov.je

[cid:image003.png@01D4BEF9.B2A8D450]

From: Nick Cameron  
Sent: 29 March 2020 12:36  
To: Julian Blazeby <J.Blazeby@gov.je>  
Cc: Nick Cameron <N.Cameron@gov.je>  
Subject: FW: PRISON - ADVICE REQUIRED

Julian- please see the notes below and the response from [REDACTED]. To be advised to make home-made / DIY masks to prevent C19 infection for prison officers, when 20,000 face masks are now here and more coming, does not seem to address the matter seriously, nor provide a defensible position to ensure the safety and well-being of staff, or prisoners and especially if some die from C19. We must all have done what we can to prevent this and deaths amongst the wider population, that could be caused by prisoner infections impacting adversely on ICU capacity at a critical time.

I assume you understand what we are trying to achieve and its covered in the notes to Ivan below. In summary - we are trying to ensure we prevent C19 infection for as long as possible from entering the prison, and when it does to slow down the infection rate, and keep our most vulnerable prisoners from becoming unwell and blocking ICU beds at a critical peak of infection for the Island as a whole. When we now have 20,000 masks and more coming, to be told to make DIY masks does not seem to recognise this strategy nor provide the protection we need to give to our staff in SoJPS, who deal with prisoners at close proximity every day. After HCS colleagues we probably have the greatest exposure to C19 risks of any other service. We don't have the luxury of social distancing in all we do by the nature a prison. We have taken many measures to protect, distance and isolate, however appropriate PPE is now the next step to Protect, Prevent and Delay. We cant wait for C19 to become widespread in the prison

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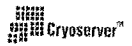






Message # 27

**Message Key:** 000314B896381E9B4E82FBE5470F9260B98C9AD0



**From:** Nick Cameron <N.Cameron@gov.je>

**To:** [REDACTED]

**Addressed To:** j.blazeby@gov.je

**Subject:** RE: SCG Actions from 28/03/2020

**Date:** Sunday, March 29, 2020 17:29 UTC

Well done [REDACTED]

Lets get making them asap.

Any thing to keep preventing C19 in the prison helps

And in the next phase delay the spread. And buy time for our colleagues in HCS.

Thank for the great effort this weekend. On this and the option on 20,000 masks..

Best wishes

Nick

----- Original Message -----

**From:** [REDACTED]

**Date:** Sun, 29 Mar 2020, 16:45

**To:** Nick Cameron <N.Cameron@gov.je>, [REDACTED]

**Subject:** RE: SCG Actions from 28/03/2020

Sorry meant to add- I believe we have potentially 3 machines at the prison so we can create a good workshop in the drama studio and [REDACTED] Can get it up and running by Tuesday if all are in agreement. Materials are currently all being washed and put through heat for hygiene ready for us to go on Tuesday.

Regards

----- Original Message -----

**From:** [REDACTED]

**Date:** Sun, 29 Mar 2020, 16:30

**To:** Nick Cameron <N.Cameron@gov.je>, [REDACTED]

**CC:** [REDACTED]

**Subject:** RE: SCG Actions from 28/03/2020

Hi Nick

Yes [REDACTED] and I can sort that out in the morning - to help us now I have 3 sewing machines from Highlands and two personal ones from the [REDACTED] which we can borrow plus material and a template to make them - [REDACTED] will come in and help me set up a production workshop and tutor prisoners - will elaborate in the morning

Regards

----- Original Message -----

**From:** Nick Cameron <N.Cameron@gov.je>

**Date:** Sun, 29 Mar 2020, 16:06

**To:** [REDACTED]

**CC:** [REDACTED]

**Subject:** RE: SCG Actions from 28/03/2020

Hi [REDACTED] and [REDACTED]

Can you send specifications to Julian. Procurement are managing. As you would guess we are getting offers from a number of well funded islanders to do similar things.

Julian will then pass onto [redacted] team who are procuring ppe..

Thanks  
Nick

----- Original Message -----

From: [redacted]

Date: Sun, 29 Mar 2020, 15:10

To: Nick Cameron <N.Cameron@gov.je>, [redacted]

CC: [redacted]

Subject: RE: SCG Actions from 28/03/2020

Hi Nick,

[redacted] had a conversation with [redacted] and he said he could source 20,000 surgical face masks at 0.45 per unit, total 9,000 + delivery to Jersey of approximately 500, he can also get 10,000 of the N95 masks (provide a seal around the nose and mouth and prevent finer particles) at a cost of 4.50 per unit, total 45,000 + delivery to Jersey at approximately 500. To secure the order he requires a decision by Close of play today as the Americans are buying up everything, let me know if you want to proceed, cheers

Kind regards

[redacted]  
From: Nick Cameron <N.Cameron@gov.je>

Sent: 28 March 2020 14:48

To: [redacted]

Subject: FW: SCG Actions from 28/03/2020

Dear [redacted], [redacted] and [redacted]

For info please see SCG actions note.

[Large redacted block]

Best wishes  
Nick

[redacted] >

[Large redacted block]

Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>; [redacted]

Message # 24

**Message Key:** 0003151411B2109E4B3FC87B012B58091C19BE68

**From:** Nick Cameron <N.Cameron@gov.je>  
**To:** Len Norman <L.Norman@gov.je>  
**Cc:** [REDACTED], Julian Blazeby <J.Blazeby@gov.je>  
**Addressed To:** [REDACTED].norman@gov.je  
**Subject:** RE: Coronavirus  
**Date:** Wednesday, April 08, 2020 06:56 UTC



Dear Len

We are already doing that. Our [REDACTED] prisoners are making cloth face masks.

Plus [REDACTED] has at my request got the IPMB members, friends and family making them too.

We have also got the prisoner refurbishing old prison beds 50 to go into the field hospital.

We are all in this together and we have got the prisoners playing a part as well. Julian and Comms team ([REDACTED]) have all been made aware.

Take care  
Nick

From: Len Norman <L.Norman@gov.je<mailto:L.Norman@gov.je>>  
Sent: 08 April 2020 07:02  
To: Nick Cameron <N.Cameron@gov.je<mailto:N.Cameron@gov.je>>  
Cc: [REDACTED]; Julian Blazeby <J.Blazeby@gov.je<mailto:J.Blazeby@gov.je>>  
Subject: Fwd: Coronavirus

Dear Nick

Could you give me some advice on this please?

You may not be aware but [REDACTED] is a retired [REDACTED]

Best wishes

Len

Sent from my iPad

From: [REDACTED]  
Sent: Wednesday, April 8, 2020 3:55:55 AM  
To: Len Norman <L.Norman@gov.je<mailto:L.Norman@gov.je>>  
Subject: Coronavirus

Morning Len

Hope you and the family are well.

I have been in touch with a friend of mine in Texas who told me that the prison inmates were helping out making masks for protection against Coronavirus. Is that something the prisoners at La Moye could do? I think it would be excellent news if the answer is YES

Keep safe and well

All the very best

[REDACTED]

Sent from my iPhone

----- End Of Message -----